

Polypipe Group PLC's Tax Strategy

Introduction

Polypipe is one of Europe's largest manufacturers of piping systems, water and climate management systems, delivering engineered solutions that enable a sustainable built environment.

Our business activities, predominantly domiciled in the UK, generate a substantial amount and variety of taxes. We pay corporate income taxes, employment taxes and other taxes. We collect and pay employee taxes as well as VAT. The taxes we pay and collect form a significant part of our economic contribution to the countries in which we operate, particularly the UK.

Polypipe's Ethics Policy sets out what is expected of our employees and our approach to tax aligns with that. Polypipe is committed to complying with tax laws in a responsible manner and to having open and constructive relationships with tax authorities.

This document sets out the tax strategy of Polypipe Group PLC and its subsidiary undertakings in the UK and abroad, and in making this strategy available fulfils Polypipe's responsibilities under Paragraph 16(2) of Schedule 19 of the Finance Act 2016. This document is owned by the Board of Directors of Polypipe Group PLC, reviewed annually, updated as appropriate, and approved by the Board. The executive management of Polypipe are accountable to the Board for the implementation of the tax strategy.

Our tax strategy reflects our listed company status that requires effective governance and consideration of our reputation, whilst delivering appropriate returns to our stakeholders.

The business's approach to risk management and governance arrangements

We operate a risk management system, at the group and local business unit level, as part of our internal control processes. We identify, evaluate and manage all principal risks and uncertainties, including tax where relevant, and account for taxes appropriately. We implement risk management measures including controls over compliance processes and monitor their effectiveness.

We report on a periodic basis to the Audit Committee on how risks are identified and managed, and on improvements that are being made as to how risks are being mitigated. In this way, the Audit Committee, on behalf of the Board, provides governance and oversight of tax risks where relevant.

The attitude of the business towards tax planning

We will not engage in artificial transactions the sole purpose of which is to reduce tax. However, we will consider undertaking a transaction in a way that gives rise to tax efficiencies providing this is aligned to our commercial objectives as detailed above and complies with the associated tax legislation. We will not engage in tax efficient transactions if the underlying commercial objectives do not support the position, or if the arrangements impact upon our reputation, brand, corporate and social responsibilities, or future working relationships with tax authorities.

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The level of risk in relation to taxation that the business is prepared to accept

We seek to minimise our tax risk through:

- (a) endeavouring to submit all tax returns on a timely basis, including sufficient detail to enable tax authorities to form an accurate view of the affairs of the Polypipe company filing the return with an adequate supporting audit trail and sign-off process;
- (b) endeavouring to pay the appropriate amount of tax at the right time (where this view may differ to the position taken by tax authorities, we aim to be transparent about the filing position we have taken);
- (c) maintaining tax accounting arrangements which are robust and accurate and, in the UK, comply with the Senior Accounting Officer provisions;
- (d) endeavouring to ensure that all Polypipe employees who are involved in our tax processes are both adequately resourced and supported, and that key personnel are retained in order to manage tax compliance issues on a timely basis; and
- (e) endeavouring to ensure all tax filing positions are supported with appropriate documentary evidence.

The approach of the business towards its dealings with tax authorities

We will endeavour to comply with all relevant legal disclosure and approval requirements and all information will be clearly presented to the relevant tax authority as appropriate. In our dealings with tax authorities, we will act in an open, honest and transparent manner. Our aim is to avoid unnecessary disputes with tax authorities and thus minimise tax risk, and we will seek to achieve this through:

- (a) continuing to host regular face-to-face meetings with tax authorities to discuss current business initiatives and the associated tax accounting;
- (b) where appropriate, seeking pre-transaction clearances from the relevant tax authority; and
- (c) making the tax compliance procedures and controls available for review by the relevant tax authority upon request.

This document is communicated to all the relevant stakeholders within Polypipe, from the senior executives who are making regular commercial decisions to those individuals who are involved in the daily tax processes / procedures that we operate, so that it is firmly embedded in the culture that we adopt. This tax strategy will be subject to continuous review by these stakeholders to ensure that we are adhering to its aims and objectives and these performance reviews will be documented and made available to the Board as part of its annual review.